

Date: 24th November 2023

To, Listing Compliance Department, **National Stock Exchange of India Limited,** Exchange Plaza, Bandra Kurla Complex, Bandra East, Mumbai-400051

### NSE Symbol: Madhavbaug

### **Sub: Investor Presentation**

In continuation of investor presentation submitted on 15<sup>th</sup> November 2023, after some minor changes, Please find attached Investor Presentation based on the Financial & operational performance of the Company for Half year ended 30<sup>th</sup> September 2023

We would request you to take the above intimation on records.

### For, Vaidya Sane Ayurved Laboratories Limited

### Abhishek Deshpande

Company Secretary & Compliance Officer

### VAIDYA SANE AYURVED LABORATORIES LIMITED



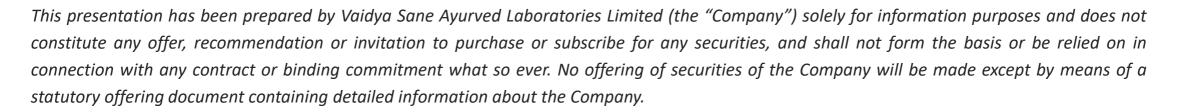


### Vaidya Sane Ayurved Laboratories Ltd.

### **Investor Presentation**

November 2023

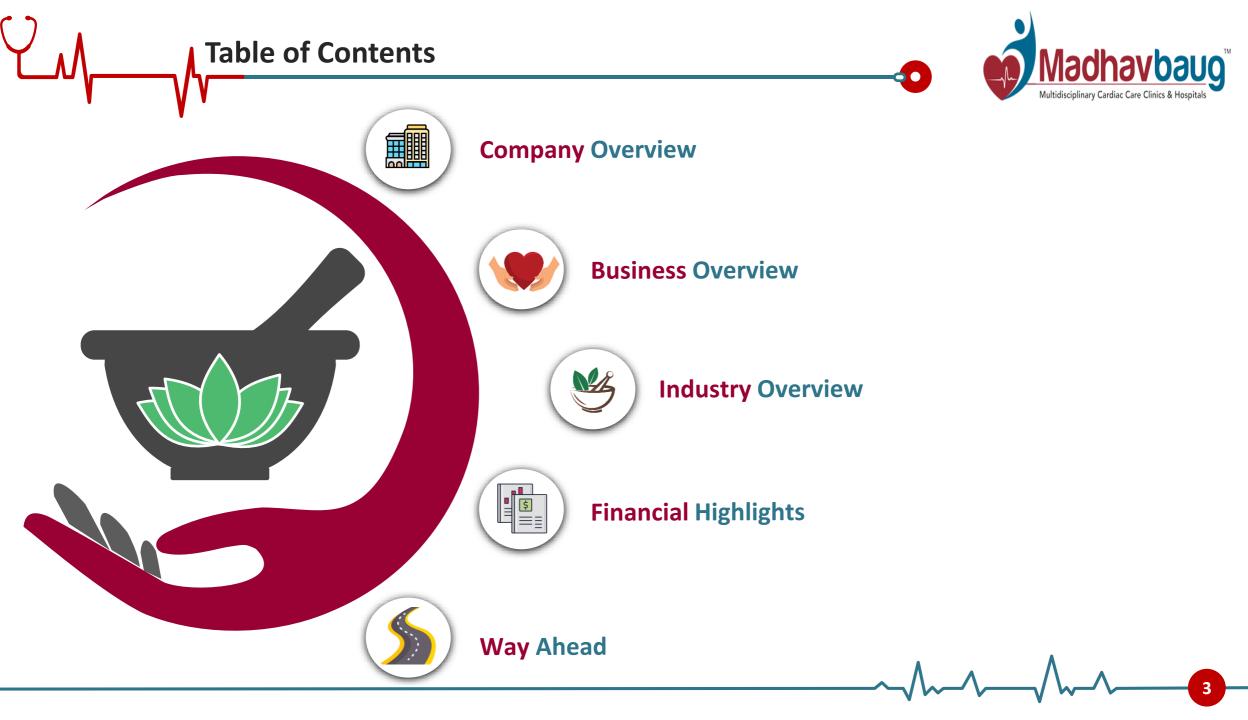




Disclaimer

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## **Company Overview**

01

About Us



### Among leading chains of Cardiac care clinics & Hospitals

- Unique medical service institution focus on Traditional Medicine
- Strives to reduce India's disease burden of Cardiac disease, Diabetes, Hypertension and Obesity

### Madhavbaug has **Treatments** 350\* Clinics Across India Rural reach of 60+ OPDs and Mini Clinics Heart Disease Reversal Diabetes Reversal 450+ Ayurveda Physicians Treated Over 10 Lakhs Patients Successfully BP Management 83 manuscript and 500 Research Paper Publications Obesity Management Knee Pain Relief Camp 200+ Awards & Recognitions • Tie up with more than 35 Insurance Companies **Our Treatment Philosophy State of Art Fully Equipped Hospitals** Holistic Non-invasive Treatments Madhavbaug Hospital Khopoli (NABH Advanced Research & Technology Accredited) Patient-Centric Care Madhavbaug Hospital Nagpur

\* As on 30<sup>th</sup> September 2023

### **Company Structure - Subsidiaries**

02

06

F-Health Accelerators Pvt. Ltd. (80% Holding)

Focus on start-ups that work in the areas of D2C, home healthcare, telemedicine, patient centric innovations, Med-tech and digital therapeutics

01

05

Made primary investment in SNA Milk and Milk Products Private Limited and Justkare Technologies Private Limited

> Aaharshashtra Foodz Pvt. Ltd. (20% Holding)

- Incorporated a Company with Ms. Pooja Patil where Company hold 20% Shareholding of new company
- Aaharshashtra in the business of arranging workshops, training for preparing, inventing new healthy food recipes and inculcating habit of having healthy diets and recipes for its consumers and patients

Cure & Care Primary Care Pvt. Ltd. (Raphacure – 17.5% Holding)

- Shareholding Agreement with Cure and **Care Primary Care**
- Leading healthcare management company to provide a host of services telemedicine, diagnostics test, Covid Care and wellness solutions
- We envisages to bring innovative healthcare services at its patients doorsteps

Joint Healing Services Pvt. Ltd. (99% Holding)

- Joint pain and Muscle pain related Healthcare Exercise platform, workshop, camps and other related activities
- Joint Healers is a pain management system with a holistic approach towards a pain free life and focuses on improving quality of it. This is the combination of modern and traditional way of treatment

- Easy Ayurveda Pvt. Ltd. (15% Holding)
- Shareholding Agreement with Dr. Janardhana V Hebbar

03

07

Help to spread and disseminate awareness, knowledge, education, training about the Ayurveda treatments, therapies and products in world and provide the common forum of interaction, training courses and special programmes to impart training, education in Ayurveda



### **Dynamic Remedies Pyt. Ltd.**

- Manufacturing of Ayurvedic Medicines
- Dynamic has diverse medicine and product portfolio and it is one of the top suppliers of Company's Ayurvedic medicines, Dynamic shares major share in Company's Medicines and Product Portfolio



Supplements Trading Co. LLC" (100% Holding)

Incorporated wholly owned subsidiary in Dubai

04

08

- License has been issued by Department of Economy & Tourism, Government of Dubai
- Object of this Company is to trade in food supplements and Natural Herbs, which are under classification by Department of Economy & Tourism

UV Ayurgen Pharma Pvt. Ltd. (100% Holding)

- Manufacturing of Ayurvedic medicines and Nutra Products
- UV Ayurgen has diverse medicine portfolio and it is one of the key suppliers of Company's Ayurvedic medicines

### Madhavbaug's 360 Degree Ecosystem



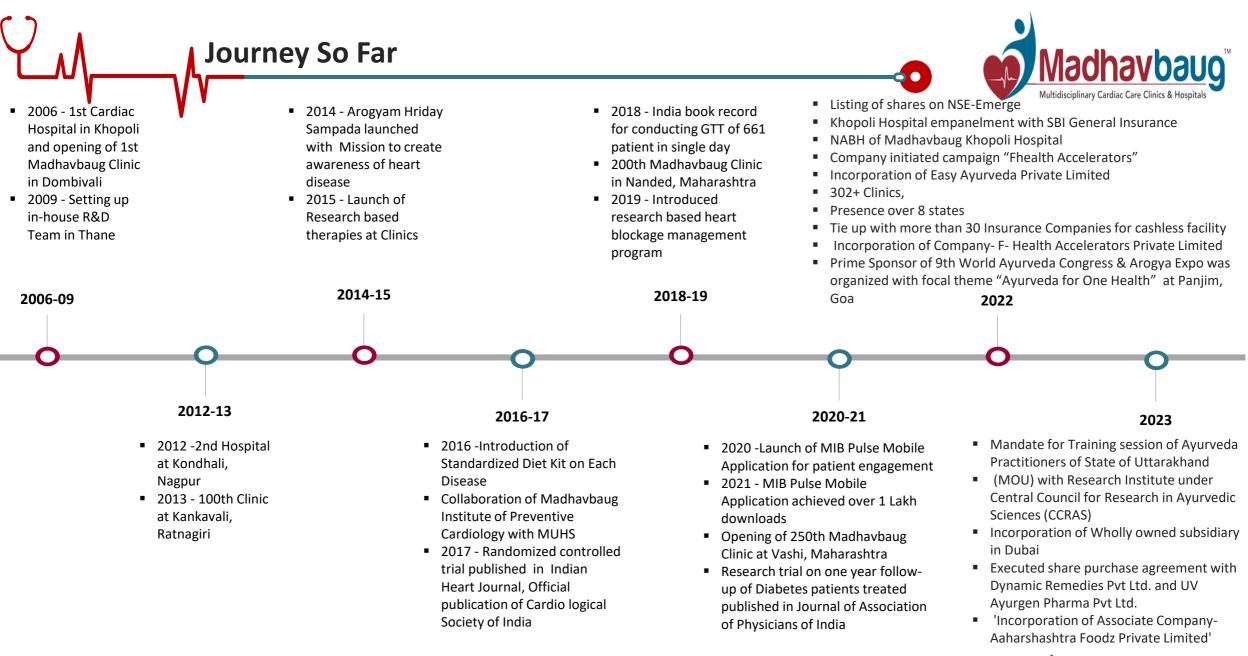
Holistic Treatment Methodology leading to objective results

Assessment & Screening Using Modern Diagnostics to provide accurate results - ECG, Stress Test, 2D Echo, Blood Investigations, CT Angiography etc.

Standardized Medicine –prescribed and dispensed from clinics

Research based Therapies across all clinics through continuous learning for therapists and doctors; Research papers published in leading scientific journals - Presented Internationally Researched diets, tested lifestyle modifications techniques, stress management, physiotherapy and patient follow-ups and compliances used to complement therapies based on Advanced Ayurveda

Patients' vitals monitored on continuous basis through CMS and MIB (Madhavbaug Information Backbone) Pulse Application









- **Dr. Rohit Sane** (Chairman & Managing Director)
- MBBS (Medicine and Surgery) and fellowship in Cardiac Rehabilitation
- More than 20 years of experience in health care consulting
- Pioneer in conceptualizing and promoting Ayurveda in healing of chronic heart diseases Sampurna Hriday Shuddhikaran treatment and well established therapies prescribed in Ayurveda
- BAMS from Ayurved Mahavidyalay, Sion, Mumbai (Maharashtra University of Health Sciences, Nashik)

Dr. Vidyut Bipin Ghag (Whole Time Director)

Mr. Shripad Upasani

(Chief Executive

- Completed PGDM DLP (2 YRS) in Healthcare Administration from Welingkar's Institute of Management, Mumbai
- Associated with Company since 2006 as Chief Administrative Officer, Medico-legal Consultant and heads Investigation vertical for development of Company
- Integrated experience of 25 + years in Insurance and Healthcare Industry
- Bachelor of Science and MBA in Marketing by Qualification
- Heading PAN India Operation of Madhavbaug with custodian of Exemplary Leadership skills and **Motivational Speaker**

Officer)

**Mr. Yogesh** Walawalkar (Senior Vice President - Marketing &

*Corporate* **Relationships**)

- Bachelors in the law from GLC Mumbai and Diploma holder in Business Management from Wellingkar Institute
- Responsible for overseeing Planning, Development and Execution of various marketing and advertising initiatives of Madhavbaug
- Building successful marketing strategies with market research, pricing, products, marketing communications to ensure brand awareness at targeted audiences





- BAMS, MD (Samhita, Siddhant), PGDEMS and Certified Black belt in Six Sigma
- Affiliated with Madhavbaug since 2007, worked on various levels in medical operations, and Designated as CMO since 2012
- Designed Medical Strategies, developing new treatment modalities, product development along with co-author to 63 Research Publication, recognized as "Reversal Expert"
- Associate member of Institute of Chartered Accountants of India (ICAI) since September 2014
- Over 8 years of working in audits & accounting functions, statutory compliance, MIS, structuring financial proposal, financial modeling & feasibility study of project, liaison with NBFC & Bankers and statutory compliances
  - Associated over 2 years and shouldering responsibilities of Accounts, Taxations, Finance and Auditing



Mr. Abhishek Deshpande (Company Secretary & Compliance Officer)

Dr. Gurudatta Amin

Mr. Darshan S. Shah

(Chief Financial

Officer)

(Chief Medical Officer)

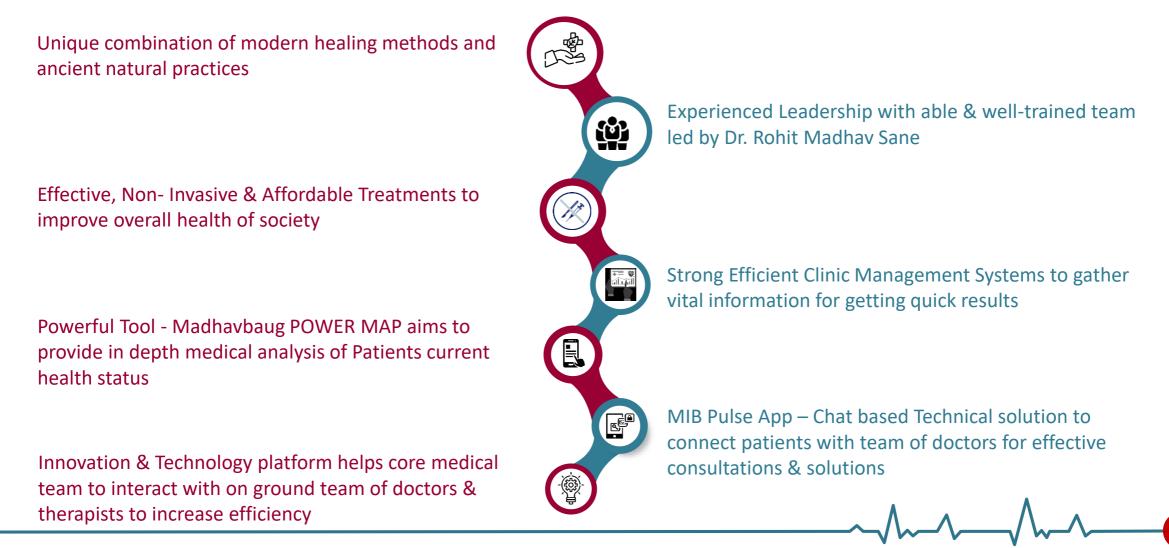
- Associate Member of Institute of Company Secretaries of India (ICSI), holds Bachelor's degrees in commerce and Law
- Holds more than 5 years of corporate experience with expertise in Secretarial & Legal Compliance, Corporate Governance and advisory etc.
- Designated as Company Secretary & Compliance officer, bearing responsibilities of SEBI & ROC compliances along with other applicable legal compliances.



Key Strengths

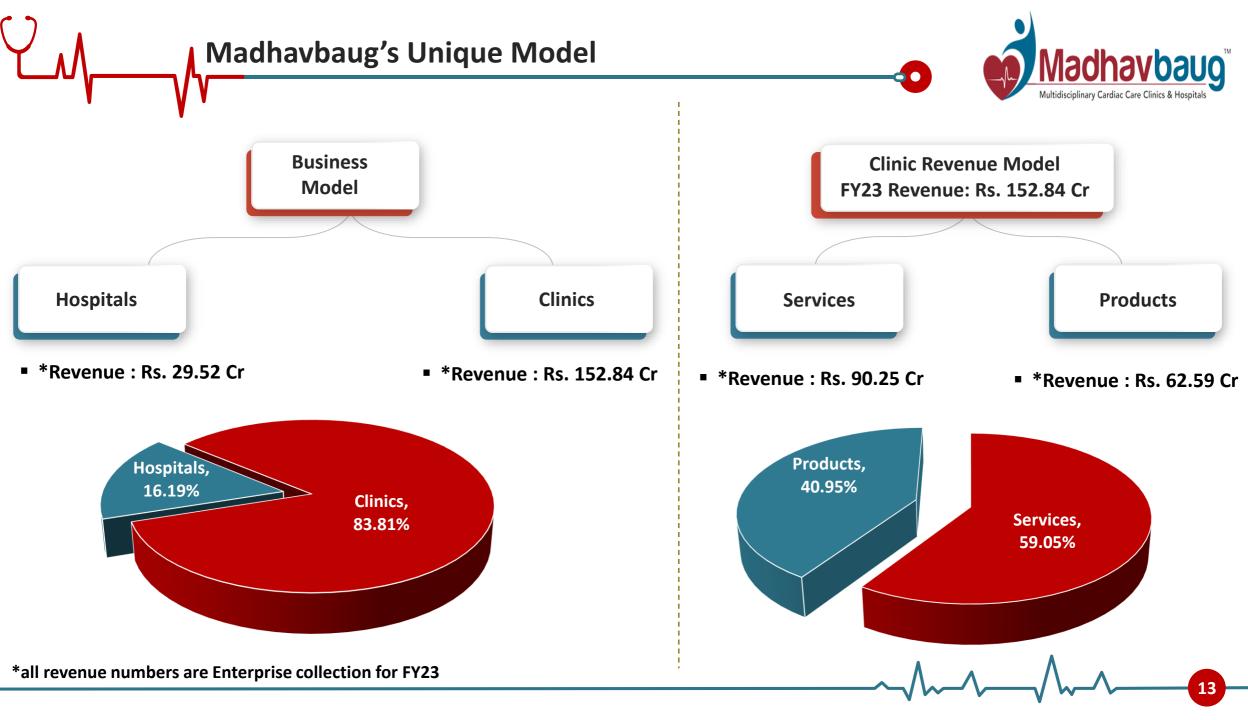


### Strong Research based Treatments & Therapies with papers published and accepted internationally



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### **Business Overview**



### **Holistic Treatment Programs**



### Secondary Prevention & Rehabilitation Programs:

- Plaque Stabilization Therapy (PST)
- Diabetic Complication Management (DHCM)
- Hypertensive Complication Management (HCM)
- Total Heart Revitalization Therapy (THRT)
- Blockage Management Program

### **Treatment Programs**

- Heart Failure Reversal Therapy (HFRT)
- Ischemia Reversal Programme (IRP)
- Endo protector

### **Primary Prevention Programs:**

- Comprehensive Diabetic Care (CDC)
- Obesity Management (OMP)
- Lipid Management (LMP)
- Hypertension Management Program

### Hospital Based Treatments (Residential):

- Intensive care Cardiac Programme
- Risk reduction Programme
- Critical Care Cardiac Programme

### ...with Innovative Reversal Therapies...







### Heart Disease Reversal

- Cardioprotective Therapy
- Ischemic Reversal Program
- CAD Management
- Heart Failure Reversal Therapy

### Diabetes Reversal

- Comprehensive Diabetic Care Program
- Diabetes Complication Management Program (Pre-Failure)
- Diabetes Complication Management Program (Pre-Ischaemia)



### Blood Pressure Management

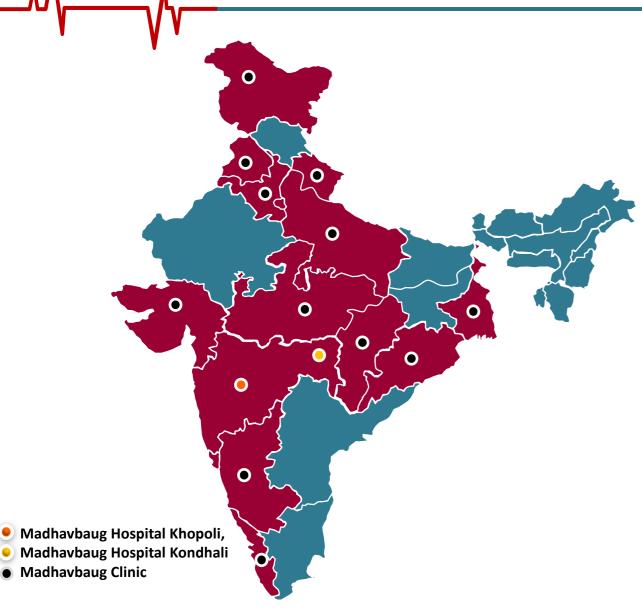
- Blood Pressure Management
  Program
- Blood Pressure Complication Management Program (Pre-Failure)
- Blood Pressure Complication Management Program (Pre-Ischaemia)



Obesity Management

- Obesity Management
  Program
- Helps reduce body weight lowers risk of heart disease, diabetes, cholesterol, and high blood pressure

...with Pan India Network as on 30<sup>th</sup> Sept' 202

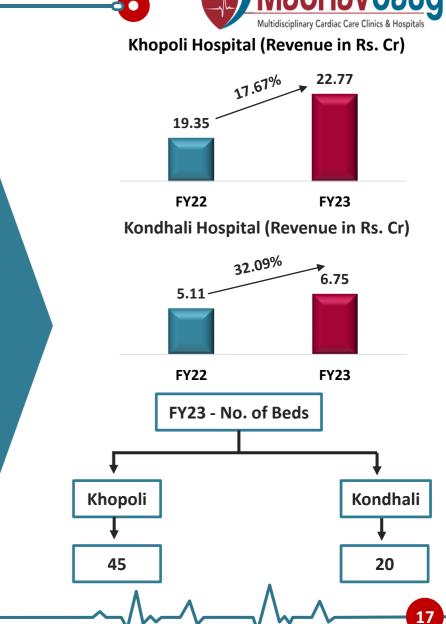


ot' 2023 Madhavbaug			
	Multidisciplinary Cardiac Care Clinics & Hospitals		
States	No. of Clinics		
Jammu and Kashmir	1		
Punjab	5		
Haryana	2		
Uttarakhand	1		
Delhi NCR	4		
Uttar Pradesh	21		
Madhya Pradesh	19		
West Bengal	2		
Orissa	1		
Chhattisgarh	4		
Gujarat	20		
Goa	4		
Maharashtra	243		
Karnataka	22		
Kerala	1		
Total	350		





- Madhavbaug Hospital Khopoli 1<sup>st</sup> Hospital in 2006
- Madhavbaug Hospital Kondhali, Nagpur 2<sup>nd</sup> Hospital in 2012
- 2 Hospitals Team of 450+ Doctors clinics
- Expert Doctors
- Advanced Diagnostics
- Chronic Care Treatments
- Research based Ayurvedic Therapies
- Physiotherapy & Yoga
- Tie up with Insurance Companies for Cashless Treatment
- Entered into Corporate Tie-ups
- Hospital based treatments
  - Intensive Care Cardiac Programme
  - Critical Care Cardiac Programme
  - Risk Reduction Programme













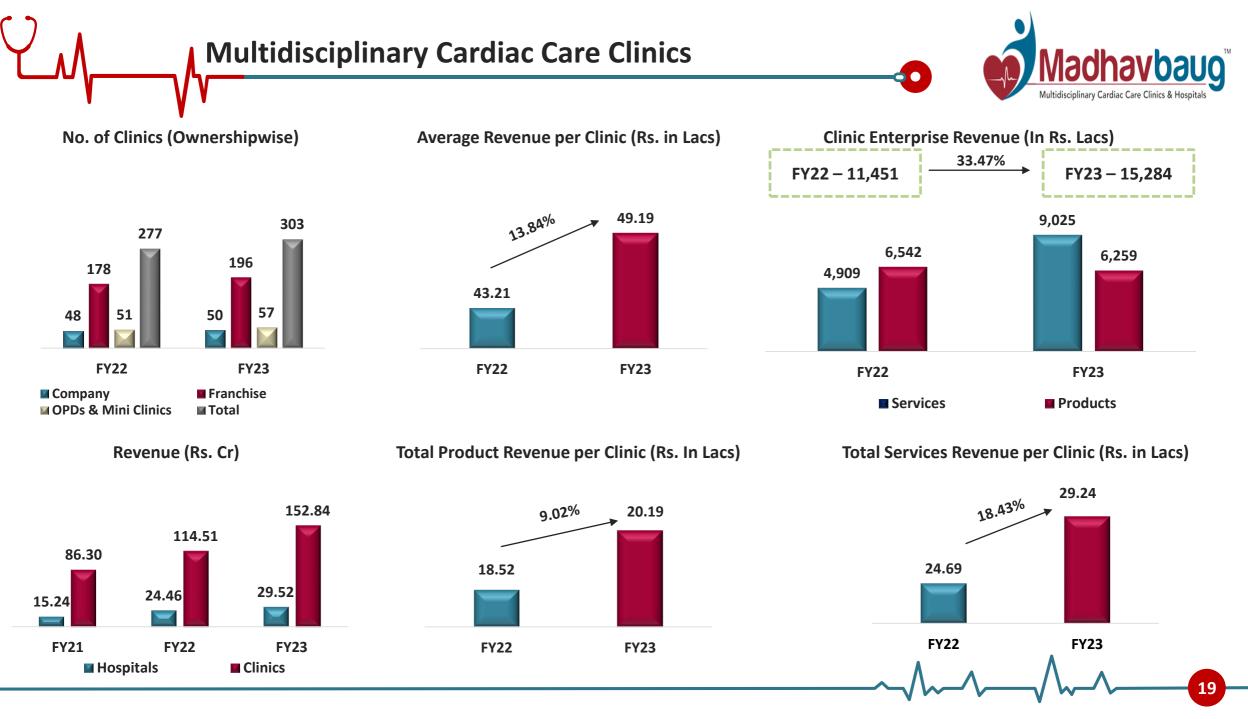


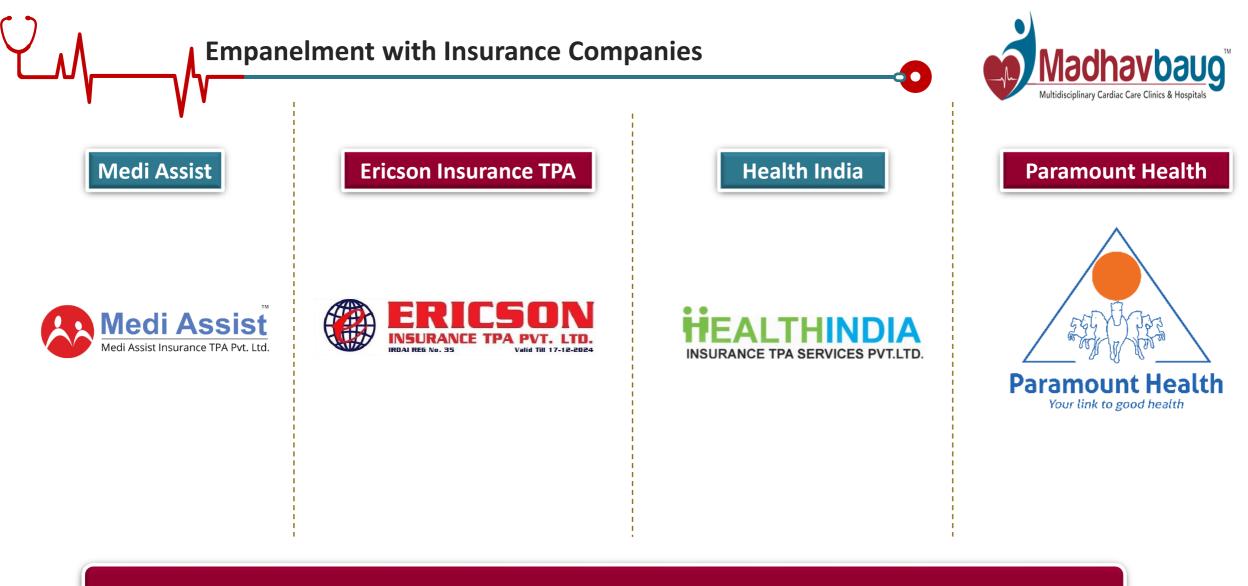








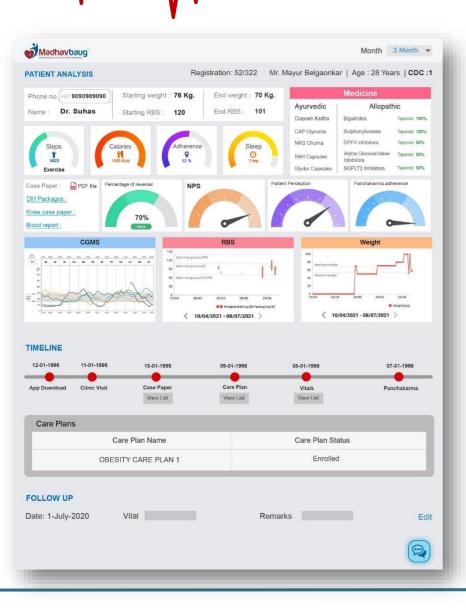




More than 30 Insurance companies empaneled with above Third Party Administrators (TPA) each



### Madhavbaug POWER MAP



- Medical analytics service built for Madhavbaug Doctors to help them reverse Chronic cardiac disease of their patients effectively -
- Union Minister for Road Transport and Highways Nitin Gadkari inaugurated Madhavbaug's Power MAP on 15<sup>th</sup> January 2022



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**∼...** 

**Close Medical Monitoring** 

Medical Intelligence

**Critical Care** 

- ✓ Disease Reversal Score
- Medicine Tapering score
- Complication Prediction (In development)
- E-Library (In development)
- Lifestyle Management

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- Diet Management
- Medicine Management



- Super-Consultant support
- Medical Services Management

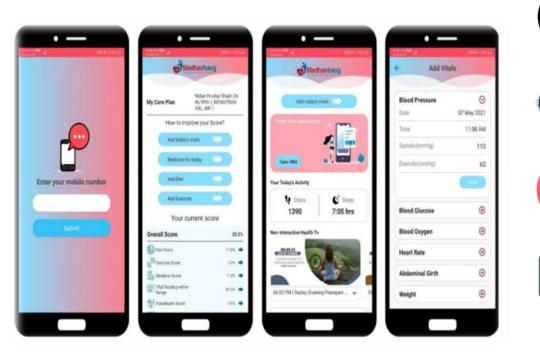
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Health Timeline

mib Pulse App - Enable Healthcare reach to lowest strata



- It's a free app which anyone can use from anywhere in case of Medical assistance
- App gives you full past history of your health



MIB Pulse App (+100K Downloads)

### Medical Assistance

 Connected Medical Assistance of Doctors to give patients appropriate solution through live chat and vitals monitoring

### Diet & Exercise Monitoring

 Diet and exercise monitoring to get maximum benefits out of Healthy lifestyle management

### **Staying Fit**

 Daily Health coaching through video based Diet and Exercise sessions to maintain healthy life & improve lifestyle

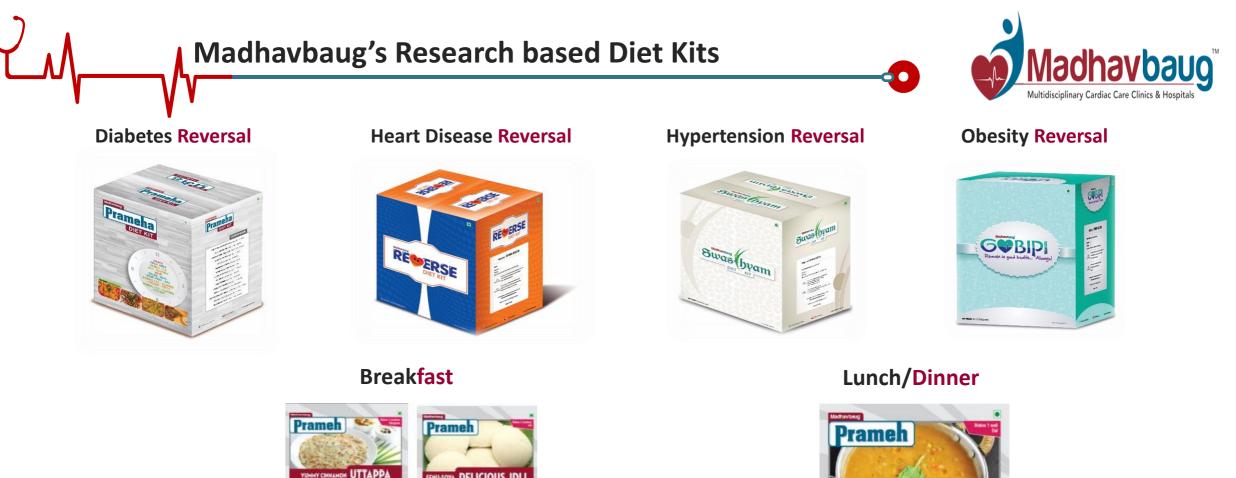
### Health Monitoring

 InApp chat based close Health Monitoring through Vital parameters

### **Expert Medicine management support**

 Medicine reminders, Realtime Medicine tapering advise of connected Doctors





**PRE MIX** 

HERBAL ATTA FLOUR

23

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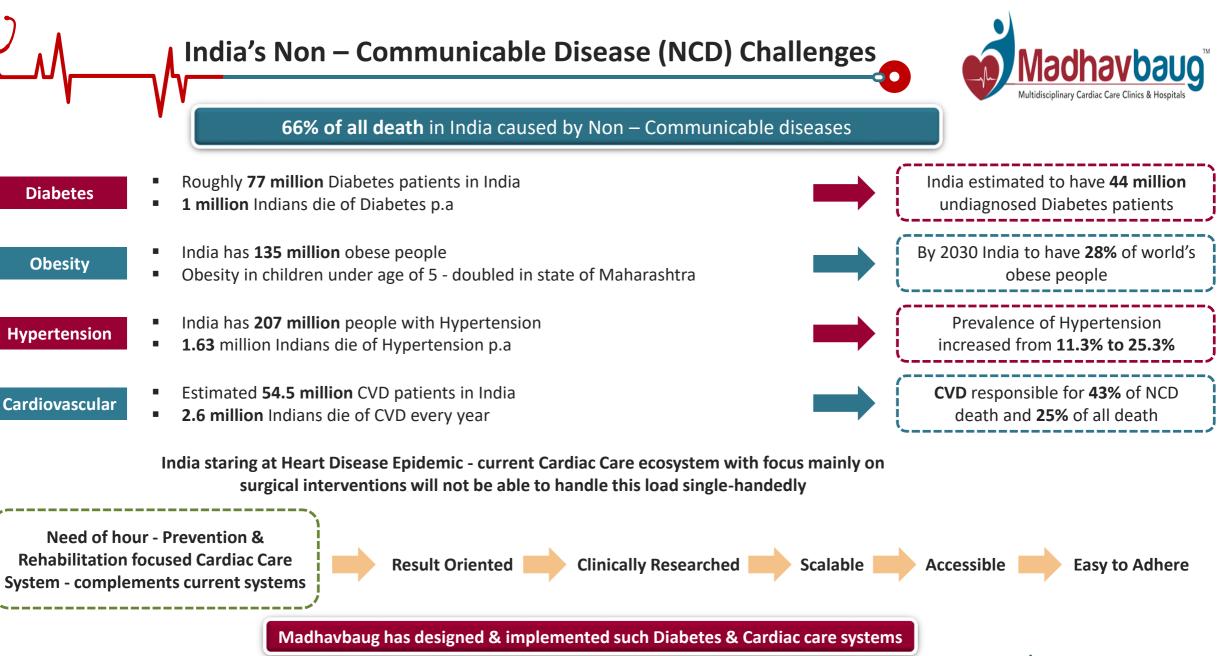
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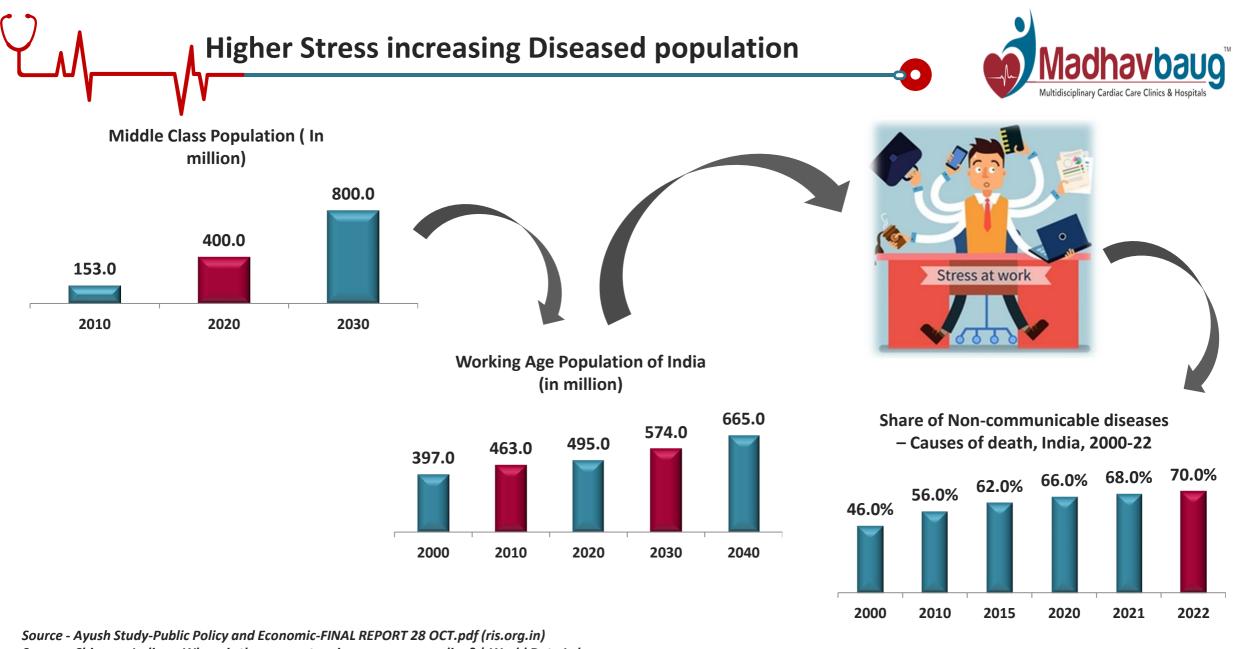


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## **Industry Overview**



Source - Ayush Study-Public Policy and Economic-FINAL REPORT



Source - Ayush Study-Fubic Foncy and Economic-Final REFORT 28 OCT.pdj (fis.org.iii) Source - China vs. India — Where is the momentum in consumer spending? | World Data Lab Source - wcms\_775940.pdf (ilo.org)

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### **Re-emergence of Traditional Medical Care**



### Market size and services offered

- Indian Ayurvedic Industry expected to reach US\$ 9 billion by 2022 - Ayurveda medicines -> 90% plant based formulations
- Broadened offerings services on diet and nutrition, yoga, herbal medicine, humour therapy and spa

### Leading brands and players

 Many big players such as Apollo, VLCC and Manipal Group setting up wellness centers across India with traditional healthcare remedies

## - Growing i Center recountry 01 05 02 04 03

### **Developing infrastructure**

 In July 2021, Union Cabinet approved continuation of National Ayush Mission, responsible for development of traditional medicines in India, as centrally sponsored scheme until 2026

### India Emerging as Global Wellness & Ayurveda Hub - Ayurveda at Top of Immunity Boosting Shelves

Source - Ayush Study-Public Policy and Economic-FINAL REPORT 28 OCT.pdf (ris.org.in)

### Notable trends

- Traditional medical sector developing Traditional Knowledge Digital Library to prevent companies from claiming patents on such remedies
- Growing interest from PE firms in traditional Indian healthcare sector
- Center revamping existing 1.5 lakh wellness health centers across
  country

### **Recent Developments**

- Ministry of AYUSH has been allocated Rs. 3,050 crore in 2022, up from 2,970 crore in 2021
- Technology innovation hubs of IIT Delhi to collaborate for developing India's 1<sup>st</sup> Medical Robotics Centre at IIIT-Delhi
  - ✓ To develop training programmes in consultation with leading doctors and healthcare experts
- WHO's Launch of Ayurveda Research Institutions

## 04 Financial Highlights

**ेमाधव**बाग

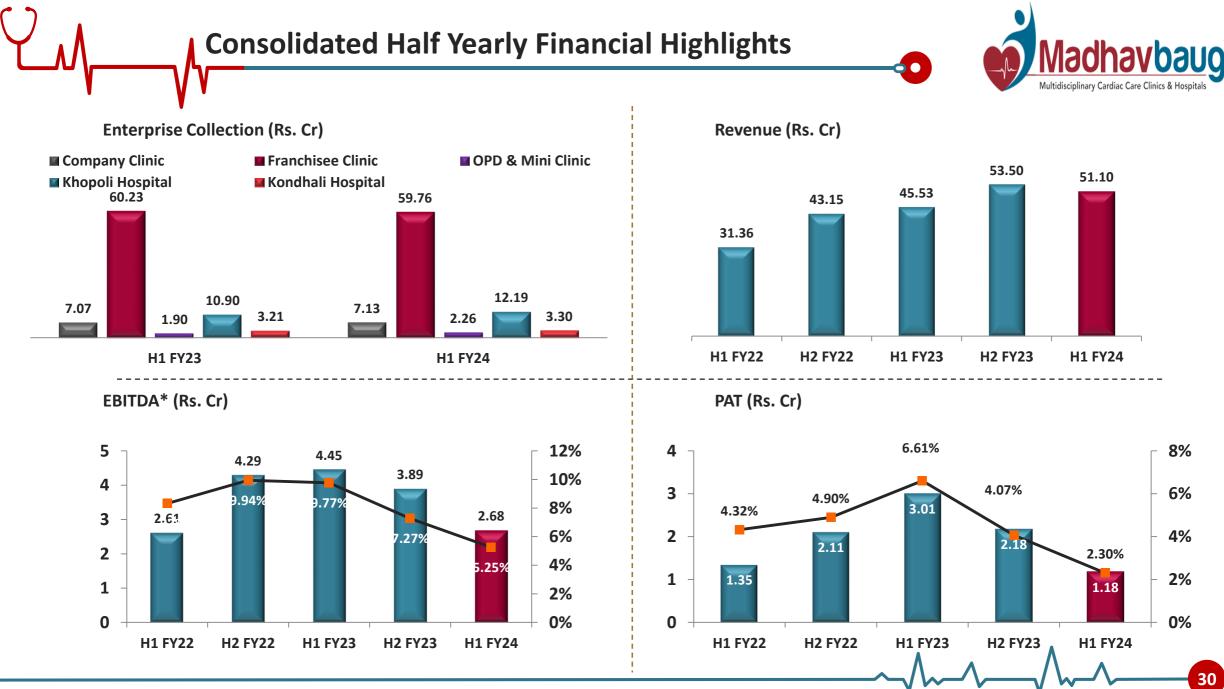


Commenting on H1 FY24 results, Dr. Rohit Sane, Managing Director and CEO, Vaidya Sane Ayurved Laboratories Limited said: "During the H1 FY24 we have registered a Revenue of Rs. 51.10 Crs. EBITDA and PAT were Rs. 2.68 crore and 1.18 crore. Our revenue increased by ~12% YoY mainly due to increased in hospital revenue and online distribution of Nutra products.

I am happy to share that we have acquired two private limited companies namely Dynamic Remedies And UV Ayurgen Pharma trough share purchase agreement as a result of this investment the said companies have become wholly owned subsidiaries of the Company. As on September 30th, 2023, Company operates 350 clinics across India. Out of these 54 are company owned, 62 are OPD's and Mini Clinic and 234 are franchise clinics.

Our vision is to serve patients more efficiently with maximum comfort. In this regard, we have tied up with Insurance companies to provide cashless treatment. At the same time, we have developed education model for Fellow Doctors to provide same quality treatment across all Madhavbaug clinics. Our Mission of 2025 is to strengthen and expand our Hospital and clinic network. We are expanding the Khopoli hospital bed capacity by 60 beds and Kondhali hospital by 20 beds We have a target to reach 1,000 clinics and 10 hospitals by the end of 2025.

I would like to reiterate our focus on quality patient care, innovation and continued pursuit of medical excellence. In this regard, we will continue to build upon our team of exceptionally committed Doctors and other support staff to deliver world-class patient care services. We will also continue to provide a safe environment for patients and employees.

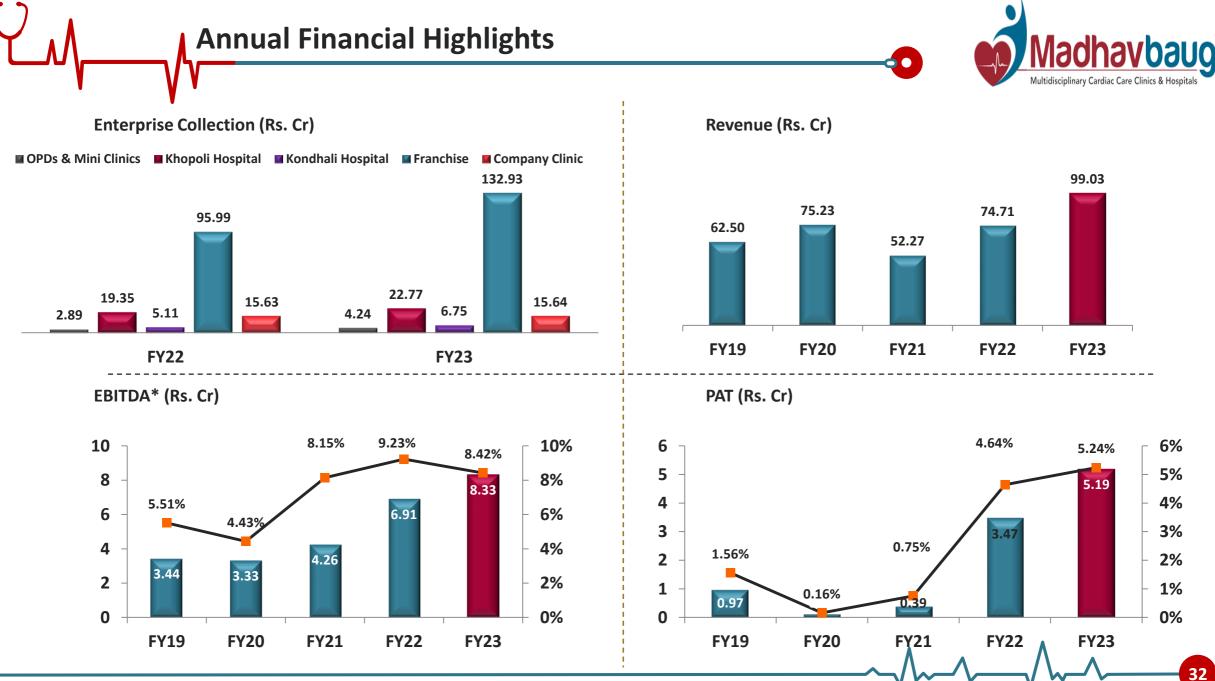


\* Excluding other income



- **Rs.** Crore H1 FY24 H1 FY23 Y-o-Y (%) H2 FY23 45.59 53.50 **Income from Operations** 51.10 Other Operating Income 0.00 0.00 0.00 **Total Income** 51.10 45.59 12.09% 53.50 14.93 13.06 14.56 **Raw Materials** 13.56 10.84 11.09 **Employee Cost** 19.92 17.51 23.96 Other Expenses 49.61 **Total Expenditure** 48.42 41.42 16.91% **EBITDA (Excluding other income)** 2.68 4.17 (35.68%) 3.89 **EBIDTA Margin%** 5.25% 9.15% (390 bps) 7.27% Other Income 0.63 0.83 0.54 1.59 1.16 Depreciation 1.44 0.16 0.11 0.07 Interest 0.00 Exceptional Item (Gain) / Loss 0.00 0.00 **Profit Before Tax** 1.57 3.73 2.91 Tax 0.39 0.99 0.73 **Profit After Tax** 2.18 1.18 2.74 2.30% 6.00% 4.07% **PAT Margin %** 1.12 (56.92%)2.07 **Basic EPS in Rs.** 2.60
- Revenue from operations for H1 FY24 is 51.10 crs as against Rs. 45.59 crs in H1 FY23, YoY increase of 12.09% - on account of increase in hospital revenue and online distribution of Nutra Products
- EBITDA (excluding Other Income) Rs.
  2.68 crs in H1 FY24 as against Rs. 4.17 crs in H1 FY23 decrease of 35.68% - on account of cost expansion for creating infrastructure and other operational cost increased to nurture the new clinic

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\* Excluding other income

Rs. Crore	FY23	FY22*	Y-o-Y (%)
Income from Operations	99.03	74.71	
Other Operating Income	0.00	0.00	
Total Income	99.03	74.71	32.55%
Raw Materials	27.62	22.07	
Employee Cost	21.81	18.19	
Other Expenses	41.26	27.56	
Total Expenditure	90.69	67.81	
EBITDA (Excluding other income)	8.33	6.90	20.84%
EBIDTA Margin%	8.42%	9.23%	(81 bps)
Other Income	1.36	0.34	
Depreciation	2.60	2.29	
Interest	0.19	0.20	
Exceptional Item (Gain) / Loss	0.00	0.00	
Profit Before Tax	6.91	4.75	
Тах	1.72	1.28	
Profit After Tax	5.19	3.47	49.61%
PAT Margin %	5.24%	4.64%	60 bps
Basic EPS in Rs.	4.94	8.00	(38.25%)



- Revenue from operations for FY23 is 99.03 crs as against Rs. 74.71 crs in FY22, YoY increase of 32.55% - on account of on account of increased footfall count and effective marketing and branding activity such as WAC & online web series
- EBITDA (excluding Other Income) Rs.
  8.33 crs in FY23 as against Rs. 6.90 crs in FY22, increase of 20.84%
- PAT Rs. 5.19 crs in FY23 as against Rs. 3.47 crs in FY22, increase of 49.61% - on account of increase in new patients enrollment in to the care plan

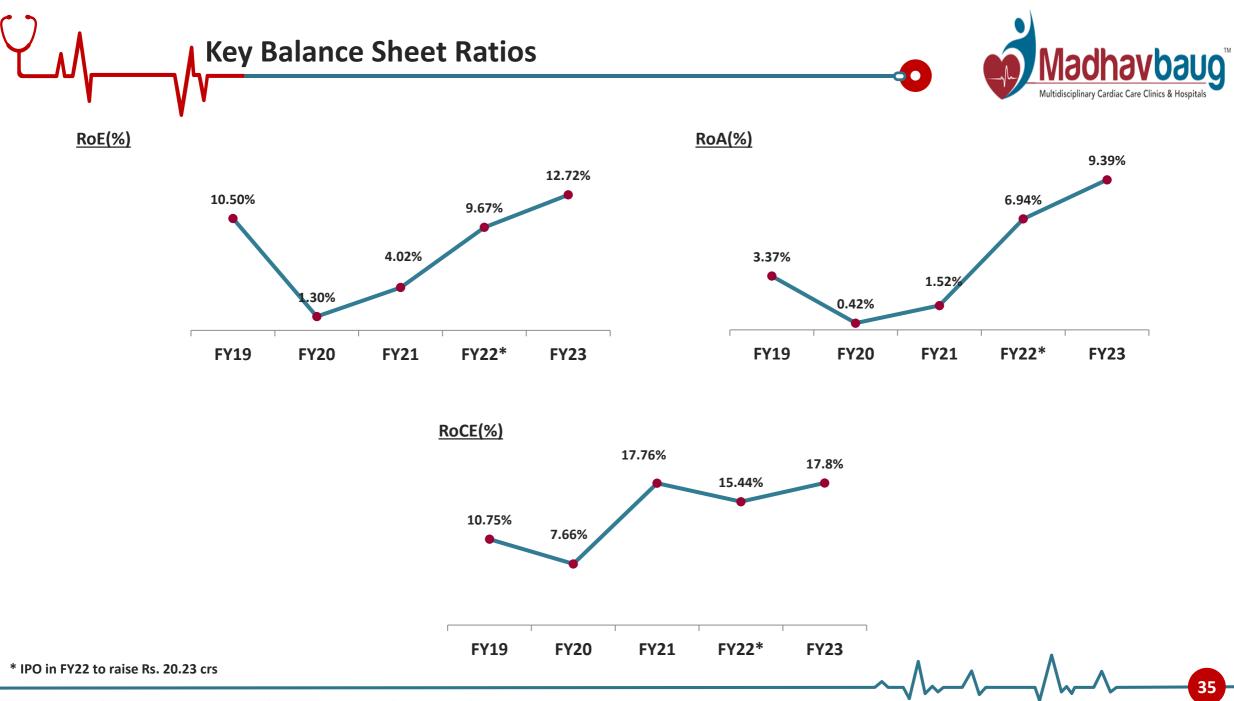
The Board has paid a final dividend of Rs. 0.25 per share of face value Rs. 10

### **Consolidated Annual Balance Sheet Highlights**



Rs. Crore	As on 30 <sup>th</sup> Sept' 23	As on 31 <sup>st</sup> Mar' 23
Shareholder's Funds	54.80	40.45
Share capital	10.51	10.51
Other Equity	30.86	29.94
Non Controlling Interest	13.43	0.00
Minority Interest	0.00	0.00
Non-current liabilities	1.92	1.55
Financial Liabilities		
Borrowing	0.00	0.00
Provisions	1.92	1.55
Deferred Tax Liabilities (Net)	0.00	0.00
Other Non-Current Liabilities	0.00	0.00
Current liabilities	12.09	12.88
Financial Liabilities		
Borrowing	4.01	0.13
Trade Payable	5.11	8.96
Other Current Liabilities	2.97	3.30
Provisions	0.00	0.48
<b>Total Equities &amp; Liabilities</b>	68.81	54.88

Rs. Crore	As on 30 <sup>th</sup> Sept' 23	As on 31 <sup>st</sup> Mar' 23
Non-current assets	34.29	27.10
Property, Plant & Equipment		
Tangible assets	18.76	18.43
Intangible assets	6.83	2.51
Capital WIP	2.36	1.67
Deferred Tax Assets	0.11	0.08
Long term loans and advances	4.19	2.87
Non Current Investment	2.03	1.53
Current assets	34.52	27.78
Current Investment	3.70	13.80
Inventories	3.40	3.41
Financial Assets		
Trade receivables	6.70	5.99
Cash & Cash equivalent	17.07	1.76
Loans	3.64	2.82
Other Current Assets	0.01	0.00
Total Assets	68.81	54.88



RoE = Net Profit/Net Worth | RoA = Net Profit/Average Total Assets / RoCE = EBIT/(Shareholders Fund + Total Debt-non current investments)

## 05 Way Ahead







### Scalable and Standardized Clinic Design

Clinic-based health care delivery model along with tele-medicine - low capex requirement and easy accessibility



### Strengthening and Expanding Clinic and Hospital Network

- Strategic locations in Maharashtra; expand Clinic Network in Madhya Pradesh, Uttar Pradesh and Gujarat; expand Khopoli and Nagpur Hospitals
- Opening of 100 New clinics each in Mumbai, Pune and Bangalore



### **Online Distribution Channel**

- Setting up online distribution channel through various e-commerce platforms
- Creation of marquee Product portfolio



### **Invest in Marketing**

- Invest in integrated marketing campaign to improve visibility and awareness
- Lead generation through Events, Print, Radio & Television and App based online media



### **Empanelment with Insurance and Corporate Companies**

- Target health insurance companies to empanel our hospitals reduce financial burden on patients
- Reimbursement of Expenses at Clinics for patients through Insurance Companies
- Provide Discounted healthcare packages for Corporates
- NABH Accreditation of All Clinics

### Madhavbaug's Mission 2025



### "By 2025, Over 5 Crore People in India will be directly under Madhavbaug's Care"

### Save My Heart – App

- Purported for preventation of heart disease as well as emergency management
- Collect vital health data

### **Clinics & Hospitals**

- Expansion of Khopoli hospital with 60 Beds and Kondhali 20 Beds additional
- Cashless services to patients at hospitals
- 1,000 clinics all over the nation out of which 200-250 will be Company Clinic
- Reach 10 hospitals by the end of 2025



### Madhavbaug Associate

- 1000 Associate Doctors
- MB Associate to consult Patients and prescribe of medicine
- Lead to increase of network and sale of medicines

OPD

- Existing network of 50 Plus OPD in Maharashtra
- Open 5,000 OPDs in talukas PAN India





## **THANK YOU**

### For further information, please contact:

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